# How can schools help youth increase physical activity? An economic analysis comparing school-based programs 

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## A R T I C L E I N F O

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#### Abstract

Objective. For optimal health, physical activity should be an integral and routine part of daily life. Youth spend a significant amount of time at school yet rarely achieve the recommended 60 min of moderate and vigorous physical activity in physical education (PE) classes or recess. This study assessed the following types of schoolbased opportunities to improve physical activity for youth: after-school programs, before-school programs, PE classes, extended-day PE, and short physical activity breaks during the school day.

Method. An economic analysis conducted in 2013 compared school-based approaches to increasing physical activity. Analysis factors included costs, reach, effects on physical activity gains, cost-effectiveness, and other potentially augmenting benefits.

Results. Two programs were significantly superior in terms of reach and cost per student: (1) extending the school day with mandatory PE participation and (2) offering short (10-minute) physical activity breaks during regular classroom hours. After-school program costs per student are high and the programs have a smaller reach, but they offer benefits (such as childcare) that may justify their higher costs. Before-school programs did not appear feasible.

Conclusion. Incorporating short physical activity breaks into the existing school day would be a cost-effective way to increase school-based activity. This type of program is inexpensive and has broad reach. Inserting activity breaks throughout the day is appropriate, especially when youth are otherwise largely sedentary.


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## Introduction

The Institute of Medicine (IOM) recommends that everyone make physical activity a routine part of life in order to reduce obesity, promote health and fitness, and reduce the risk for chronic health conditions (IOM, 2012). The Physical Activity Guidelines for Americans recommends that youth engage in at least 60 min of daily physical activity (U.S. Department of Health and Human Services, 2008). In addition to the well-documented health benefits of physical activity, research also suggests that school-based physical activity is positively associated with academic benefits including better academic achievement, better performance in math, reading and English, and improved attention and concentration (Centers for Disease Control and Prevention, 2010; Nelson and Gordon-Larsen, 2006; Castelli et al., 2007; Chomitz et al., 2009). Importantly, no studies have reported evidence that time spent in school-based physical activity adversely impacted academic performance (Centers for Disease Control and Prevention, 2010;

[^0]Active Living Research, 2009). Regular physical activity in childhood also influences health outcomes in adulthood. Physically active youth are more likely to become physically active adults (Telama et al., 2005) and have reduced risk for various chronic illnesses, such as obesity, diabetes, high blood pressure, high cholesterol, asthma, arthritis, and poor health status (IOM, 2005).

Despite these benefits, few youth meet physical activity recommendations. According to the 2006 National Health and Nutrition Examination Survey (NHANES), which measured physical activity with accelerometers, fewer than $9 \%$ of adolescents and $42 \%$ of children met physical activity guidelines (Troiano et al., 2008). Many other studies have also documented low rates of moderate and vigorous physical activity (MVPA) among youth, and the rates tend to decline as youth mature (Brownson et al., 2005; Kimm et al., 2000). Youth spend a significant amount of time at school, making schools a good venue for opportunities to increase physical activity. Research suggests that school-based physical activity programs can increase physical activity among youth (Kriemler et al., 2011). Information about the cost-effectiveness of different options for school-based physical activity can guide decisions about utilization of limited school resources.

We reviewed four types of school-based approaches to increasing youth physical activity and estimated their costs and cost-effectiveness:
after-school programs, before-school programs, extending the school day to provide 60 min of PE, and short (10-minute) in-class physical activity breaks. These four broad types of programs were selected to represent the general types of school-based programs that are commonly found in schools and have been examined previously in intervention research. In addition, we included before school programs because of a planned intervention on this topic (Tompkins et al., 2012).

## School-based approaches to increasing physical activity

## After-school programs

After-school programs traditionally have provided a means to supervise youth who might otherwise not have age-appropriate adult supervision (Beets, 2012; Tebes et al., 2007; Vandell and Corasaniti, 1988; Posner and Vandell, 1994). They can include a variety of activities that vary with the age of participants including arts and crafts, recreational opportunities, field trips, computer labs, homework assistance, informal sports, interscholastic sports, and clubs. After-school programs have been found to contribute to modest amounts of physical activity. One study found that out of 102 min of after-school time, students participated in, on average, 40.8 min of light, 13.4 min of moderate, and 6.9 min of vigorous physical activity, yielding a total of 20.3 min of MVPA (Trost et al., 2008). This is one third of the recommended children's daily physical activity level. Given that after-school programs typically last 3 h per day, they offer a significant opportunity to increase children's physical activity.

## Before-school programs

Theoretically, physical activity among youth could be increased by providing opportunities for exercise before school begins each day, similar to after-school programs that incorporate recreation and informal sports. We have found no published research that examines beforeschool physical activity programs, but there is one planned study (Tompkins et al., 2012).

## PE classes and extended-day PE

PE classes offer another opportunity for youth to engage in physical activity. Approximately $75 \%$ of the states require that schools teach PE in elementary through high school, and the majority of states require schools or districts to follow guidelines based on the National Standards for Physical Education (Lee et al., 2007). However, many students accumulate only a few, if any, minutes of MVPA during PE. For each hour of PE class, standardized curricula typically include only half an hour of MVPA; and research suggests that most classes seldom achieve even this 50\% benchmark (Levin et al., 2001). Extending the school day to offer additional PE time using evidence-based PE curricula that optimize MVPA (Sallis et al., 1997; McKenzie et al., 1996; Luepker et al., 1996) could provide a meaningful physical activity opportunity.

## In-class physical activity breaks

Another potential approach is to provide structured physical activity breaks during regular school hours (Salmon, 2010). Examples include Instant Recess ${ }^{\circledR}$ and Take $10!{ }^{\circledR}$. Research suggests that these physical activity breaks can provide significant increases in physical activity, are associated with improvements in weight status, and can also lead to increased physical fitness, improved attention in class, and improved academic performance (Barr-Anderson et al., 2011; Mark and Janssen, 2009; Spiegel and Foulk, 2006; Whitt-Glover et al., 2011; Katz et al., 2010; Donnelly et al., 2009; Mahar, 2011; Kibbe et al., 2011). Although physical activity breaks provide a short duration of physical activity, the evidence suggests that sporadic bursts of physical activity can be beneficial to health (Glazer et al., 2013; Holman et al., 2011).

## Methods

To assess the value and impact of school-based programs and interventions to increase physical activity for school-age children, we compared costs, reach (including minorities and low-income families), effects on physical activity gains, and cost-effectiveness for the following four types of program options:

1. After-school program, typically from 3 to 6 PM. The option includes programs that are either fee-based or subsidized and either on-site or off-site.
2. Extended school day ( 40 to 60 min longer) with increased time for PE class, mandatory for all students. This option would require a trained PE teacher competent in implementing evidence-based curricula.
3. In-class activity consisting of two 10 -minute breaks of structured physical activities, implemented by playing exercise videos (such as Instant Recess® or Take $10!$ (®). This option does not require extra personnel such as PE teachers. These types of activity breaks could be incorporated into the existing school day, or the school day could be lengthened slightly (by 20 min ) to allow the breaks to be incorporated without displacing other planned classroom activities.
4. Before-school activity program, with volunteer or professional supervision available 30 min before school during regular school days for students to participate in physical activities, informal sports, or interscholastic sports.
Because active commuting programs and the factors that influence them vary widely, we did not attempt to include an active commuting program in this economic analysis.

## Estimates of program costs and costs for students

For this analysis, program costs considered the total annual cost per participating child to operate the program on an on-going basis, regardless of sources of funds. All costs are reported in 2012 dollars. The cost figures were estimated from published cost analyses, when available, or imputed based upon resource utilization (Haddix et al., 2003), including program personnel costs, supplies and materials, equipment, program overhead costs such as facilities costs ( $30 \%$ of direct costs), and, when applicable (such as for off-site afterschool programs), transportation costs. Teacher and program personnel wages were based on the median national wage rate from Bureau of Labor Statistics (2012a, 2012b) data (hourly rate $=\$ 24.06$ ) (Bureau of Labor Statistics, 2012b). This hourly rate was multiplied by $30 \%$ fringe and benefit and $40 \%$ overhead to arrive at estimated hourly personnel costs (i.e., $\$ 44 / \mathrm{h}$ ). To determine cost per year per child, we assumed a school year length of 180 school days and an average of 30 students per class. Nationally, the average school year is 179 days and the average class size is 21 for elementary schools and 27 for secondary schools (National Center for Education Statistics, 2013). Equipment costs related to physical activity breaks included $\$ 15$ per DVD and $\$ 100$ for a DVD player.

Cost estimates for after school programs are based on costs reported by the Afterschool Alliance. In 2009 the alliance reported that the average cost of afterschool care, including summer programming, is $\$ 3190$ per child (2009 dollars, or $\$ 3345$ in 2012 dollars adjusted by average Consumer Price Index-Urban Consumers, CPI-U (Bureau of Labor Statistics, 2012a)), with parents paying an average of $\$ 2400$ of this (2009 dollars, or $\$ 2517$ in 2012 dollars); the balance of the costs is subsidized by the school district or other sources (Earle and Afterschool Alliance, 2009). After-school programs costs were prorated for 180 school days from 210 days including summer programs (National Center for Education Statistics, 2013).

The program operating cost excludes costs incurred for the development of the program, research purposes, participant-specific cost (e.g., purchase of sneakers), or other intangible societal cost (e.g., loss of productivity due to volunteering). We did not include potential effects on health care costs (such as injuries, improved health, and reduced health care utilizations) or costs related to productivity and welfare (such as increased future earnings, or economic benefits related to reduced pregnancy and crimes). Costs for students were the out-of-pocket costs paid by students and their families to attend a program but did not include activity-specific supplies that the students have to purchase, such as special shoes and helmets.

## Program reach

Values for program reach for after-school programs were drawn from Afterschool Alliance research (After School Alliance, 2009), which reports that only $15 \%$ of all students participate. Several factors affect participation. Off-site
after-school programs are likely to reach fewer than $15 \%$ of all students due to program availability, accessibility, and parent concerns about transportation and safety. Our analysis assumed that extended school days with PE programs, physical activity programs before school, or physical activity breaks would be mandatory and would, therefore, reach $100 \%$ of students, including lowincome and minority students.

## General approach to effectiveness and cost-effectiveness estimation

To compare the cost efficiency of the different typical programs, we first estimated the time spent in physical activities and intensity level (e.g., moderate physical activity or vigorous physical activity) per student for each program based on published literature. We then standardized effectiveness by calculating the higher metabolic equivalent (MET) intensities (MET-hours gained) per person per day as a result of the intervention. A MET represents the ratio of energy expended divided by resting energy expenditure, which is either measured or estimated from body size. Following validated classification systems, including the Compendium of Physical Activity, different types and intensity of activities are coded into METs as moderate physical activity (MPA) at 3.0 METs, moderate-to-vigorous physical activity (MVPA) at 4.5 METs , and vigorous physical activity (VPA) at 6.0 METs (Ainsworth et al., 2011; Fletcher et al., 2001). MET-hours gained are derived by multiplying the METs associated with the activity promoted in the intervention by the time spent performing the activity using hours as the unit of analysis. Estimating MET-hours as effectiveness measures accounts for the major parameters of physical activity, including frequency, duration, and intensity. For this analysis, we assumed that all of the physical activities were MVPA and used a MET value of 4.5 (Ainsworth et al., 2011).

Interestingly, whether physical activity opportunities are offered during or after school, most program participants accumulate approximately 20 min of MVPA daily on average during school days. Beets and colleagues studied 25 after-school programs and found that children attended such programs for an average of 125 min per day, rather than the full length of a typical program, i.e., 180 min (Beets et al., 2009). They spent approximately 26.6 min per day in physical activity, which was estimated to gain 1.5 MET hours per person per day ( 30 min of MPA, or 20 min of MVPA). Trost and colleagues objectively measured 147 students from 7 after-school programs and found that the average accumulation of MVPA was 20.3 min , or 1.5 MET hours per person per day as well (Trost et al., 2008). The amount of physical activity gained was similar for daily PE classes employing an evidence-based program. Research measuring physical activity by observation or accelerometer indicates that $35-40 \%$ of class time in typical PE classes is spent in MVPA (McKenzie et al., 2006; Fairclough and Stratton, 2005; van Beurden et al., 2003; Lonsdale et al., 2013). However, recent systematic reviews suggest that implementing a standardized, evidenced-based PE curricula can add 6 min of MVPA per day or increase the amount of class time spent in MVPA from $44 \%$ to $54 \%$ (Lonsdale et al., 2013; Bassett et al., 2013). Therefore, we estimated that a 40-60 minute evidence-based PE class would provide 20-30 min of MVPA. The in-class physical activity breaks have lower demands on time, because they are only 10 min each. The confined environment and set time limit facilitate a focused 10 min of physical activity. If two breaks are offered each day, students can gain 20 min of MVPA (Bassett et al., 2013). There is no information regarding physical activity level for before-school programs; we assumed that students may gain up to 20 min of MVPA in a 30-minute before-school program designed to engage participants in physical activity. For each type of program, cost- effectiveness was calculated as the annual program operating cost divided by MET hours gained per child.

## Results

Table 1 displays cost estimates, cost assumptions, reach, minutes of MVPA accrued per year per child converted to MET hours gained per year, and cost-effectiveness estimates.

We estimated the after-school program to cost $\$ 2867$ per school year per child (range $\$ 2000$ to $\$ 3800$ ) for an on-campus program (Earle and Afterschool Alliance, 2009). This cost is usually shared between physical activity and academic enrichment budgets; thus, the proportional cost for the physical activity program would likely be less. Off-site after-school programs were estimated to cost an additional $\$ 180$ per child annually for transportation, for a total of \$3047 (\$2180 to \$3980).

Lengthening the school day by 60 min to incorporate mandatory PE class was estimated to cost $\$ 264$ per child. This was based on an hourly base teacher's salary of \$24.06 multiplied by $30 \%$ fringe and benefit and 40\% overhead (i.e., \$44/hour), and assumed 180 school days and a one-hour PE class comprising 30 students each day.

We estimated no additional cost for time spent leading brief in-class physical activity breaks. Teachers can lead the breaks, or a student can be assigned to load up videos or DVDs and lead the break activity. The costs of videos are about $\$ 15$ each; if variety is needed, a class could get 5 (one for each school day) or could switch with other classes in the school. Thus, an initial investment was estimated to be $\$ 0.50$ per child, assuming the classrooms already have a DVD player. If the school needs to buy a DVD player for every class, and there is an average of 30 students per class, the cost would grow to $\$ 3.83$ per child per year. After the first year, the cost is probably less than 50 cents per child if new exercise DVDs are ordered. The cost analysis assumed that the school day is not lengthened to accommodate the physical activity breaks. If the school day is lengthened by 20 min , the cost would be one-third of the extended-day PE program, or $\$ 86 /$ child above the cost of the DVD player and DVDs.

Because there were no published examples of before-school physical activity programs, we assumed a 30-minute physical activity program involving 20 min of MVPA. Previous research suggests that relying on volunteers for a before-school program is not feasible. Strelow et al. (2002) described using volunteers in a middle school to promote physical activity and reported that no one volunteered to work before school. As a result, we have not assessed the cost of a program using volunteers. However, it is worth noting that the before-school program would likely incur greater societal level costs than the other programs if it relied on volunteers (Moodie et al., 2009). Rather, we assessed the cost if a teacher leads the activities as half of a one-hour PE class, i.e., \$132.

As shown in Table 1, costs and cost-effectiveness varied considerably across the four types of programs. The most important driver of program cost is program length (e.g., 3 h for after-school program, and 20 min for 2 physical activity breaks) followed by teacher-to-student ratio (e.g., after-school program for older elementary school children is 1:6 (Trost et al., 2008); PE class for middle and high school students is 1:30). However, physical activity effectiveness in terms of MET-hours gained was similar across program types. As a result, program cost is the driving factor of cost-effectiveness. Cost-effectiveness was $\$ 0.01$ per MET-hour gained for the in-class physical activity breaks assuming DVD players need to be purchased, $\$ 0.49$ for instructor-led physical activity before school, \$0.98 for extended school day with mandatory PE, and \$10.62 for on-site after-school programs.

## Discussion

Our economic analysis identified two alternatives that are significantly superior in terms of reach and cost per student: (1) Extending the school day with mandatory PE participation and (2) offering short (10-minute) physical activity breaks during regular classroom hours. After-school programs are more expensive and have a lower reach but offer other benefits (such as childcare and homework assistance) that may justify their higher costs. But due to the significantly greater operating costs (because of much higher teacher-student ratios) and low rates of participation, after-school programs were a less cost-effective option to increase physical activity for the vast majority of students. Before-school programs are inexpensive, but feasibility and adoption of this program are likely to be very low.

Similar to previous research, the current findings suggest that school-based strategies to increase physical activity, including school PE, in-class activities, and after-school programs, can increase physical activity among youth (Heath et al., 2012; Kriemler et al., 2011; Lonsdale et al., 2013). In addition, the current finding that extending the school day with mandatory PE and incorporating short physical activity breaks during class were the most cost-effective strategies is

Table 1
Comparison of costs, reach, and cost-effectiveness of programs that could potentially result in greater levels of physical activity among youth.

| Evaluation dimensions | Programs |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | After-school program |  |  | Longer day | In-class | Before-school program |  |
|  | After-school program on-site, fee-based | After school targeting low income | After school off-site | Daily PE | Two 10-minute physical activity breaks | Volunteer-led | Teacher-led |
| School level(s) served | All | All | All | Middle and high school | All | All | All |
| Operating cost per year per child (2012 dollars) | \$2867 <br> (range \$2000 to \$3800), <br> which is prorated for 180 school <br> days from 210 days including <br> summer program for <br> \$3345; $\begin{aligned} & (\$ 3345 / 210 \text { days } * 180 \text { days }) \\ & =\$ 2867 \end{aligned}$ | \$2867 on average | $\begin{aligned} & \$ 3047 \\ & \text { (i.e., \$2867 + \$180) } \end{aligned}$ | \$264 | \$3.83 for DVD player; <br> $\$ 0.50$ for videos | Negligible | \$132 |
| Cost assumptions | $3 \mathrm{~h} /$ day; teacher-student ratio $\approx 1: 6$ | $3 \mathrm{~h} /$ day; teacherstudent ratio $\approx 1: 6$ | ```3h/day; teacher-student ratio \approx 1:6; transportation $1/day for 180 school days``` | 1 h/day; \$44/teacher/h (salary + benefits + overhead); teacher-student ratio 1:30 | DVD player purchased for each classroom of 30 students; school day is not lengthened; if school day is lengthened, the cost goes up $\$ 86 /$ child | $0.5 \mathrm{~h} /$ day; assumes administrative costs absorbed by school | $0.5 \mathrm{~h} /$ day; \$44/ teacher/ h ; teacherstudent ratio 1:30 |
| Cost for family | \$2517 | Subsidized | $\begin{aligned} & \$ 2517+ \\ & \text { (may be subsidized) } \end{aligned}$ | No additional cost | No additional cost | No additional cost | No additional cost |
| Reach | $17 \%$ in elementary, $12 \%$ in middle school, and 7\% in high school, voluntary | Likely $>17 \%$ in elementary, $12 \%$ in middle school, and $7 \%$ in high school, voluntary | $<17 \%$ in elementary, $12 \%$ in middle school, and $7 \%$ in high school, voluntary | 100\%, mandatory participation | $100 \%$, mandatory participation | Unknown, but likely low | $100 \%$, mandatory participation |
| Reaches lowincome and minorities | Some | Yes | Some | Yes | Yes | Some | Yes |
| Minutes of MVPA accrued per year per child | $\begin{aligned} & 20 \text { min per day }=1.5 \text { MVPA, for } \\ & 180 \text { days }=270 \\ & \text { MET-hours-gained } \\ & \text { per year } \end{aligned}$ | ```20 min per day or 270 MET-hours- gained per year``` | Likely around or less than 20 min per day and thus 270 or less MET-hours-gained | 20-30 min per day ${ }^{\text {a }}$ or 270-405 <br> MET-hours-gained per year | 20 min per day or 270 MET-hours-gained per year | 20 min per <br> day or 270 <br> MET-hours-gained per year | 20 min per day or 270 MET-hours-gained per year |
| Cost effectiveness (cost/MET-hoursgained) | \$10.62 (i.e., \$2867/270) | $\begin{aligned} & \$ 10.62 \\ & \text { (i.e., } \$ 2867 / 270 \text { ) } \end{aligned}$ | $\begin{aligned} & \$ 11.29 \\ & \text { (i.e., \$3047/270) } \end{aligned}$ | $\begin{aligned} & \$ 0.65-\$ 0.98 \\ & \text { (i.e., \$264/405 to \$264/270) } \end{aligned}$ | $\begin{aligned} & \$ 0.002-\$ 0.01 \\ & \text { (i.e., \$0.50/270 to } \\ & \$ 3.83 / 270 \text { ) } \end{aligned}$ | Negligible | $\begin{aligned} & \$ 0.49 \\ & \text { (i.e., \$132/270) } \end{aligned}$ |

${ }^{\text {a }}$ Assumes $50 \%$ of PE classes will be in MVPA and that classes are in 40-60 minute duration.
consistent with the results of a recent review. Bassett and colleagues reported that implementation of mandatory PE and classroom activity breaks resulted in the greatest increases in energy expenditure among youth (Bassett et al., 2013). However, the current research extends previous research by providing information about the relative costeffectiveness of these different strategies.

Barriers exist for each of the strategies. One barrier is inertia-few people are ready to embrace change. Given a sluggish economy, the likelihood of increasing taxes to pay for increased costs of a longer school day may be slim, especially in communities with limited resources and an inadequate tax base. However, if schools have large fields, adequate facilities and relatively limited numbers of students, it may be possible for all students to take PE at the same time, for example, engaging in aerobic exercise or Zumba. However, if the physical space available for PE is limited, then PE would have to be staggered throughout the day. This means that some teachers might come later or leave earlier or that others would have more breaks or prep time during the school day. It is likely that districts could face opposition from teachers' unions to attempts to extend the school day. Nevertheless, cities like Chicago have been able to lengthen the school day in spite of opposition (Omer, 2012).

Barriers to school physical activity breaks include teacher reluctance to participate in activity breaks, lack of space, lack of time, and, in some cases, the need for teacher training (Whitt-Glover et al., 2011; Yancey et al., 2014). However, evaluations of interventions employing these types of physical activity breaks suggest that it is feasible to implement these at relatively low cost and using existing staff and facilities (Whitt-Glover et al., 2011; Barr-Anderson et al., 2011). One challenge to implementing before-school programs is staffing. Professional staff are typically busy preparing for the school day and not available for before-school activities, and relying on volunteers to staff a beforeschool program may not be feasible (Strelow et al., 2002). After-school programs have limited reach due to low participation; only $15 \%$ of youth participate in after-school programs (Earle and Afterschool Alliance, 2009). In addition, these programs have only modest impacts on physical activity (Trost et al., 2008), due in part to the range of activities included. There will always be a need, however, to continue afterschool programs as long as children need supervision after school. There is a good reason to take advantage of this opportunity to encourage more physical activity among youth. Even using the 10 -minute break method at the start of each after-school session and at the beginning of each hour could potentially generate 30 min of physical activity in a 3-hour program.

This analysis has some limitations. We focused on operating costs for the programs examined. As a result, we did not include development and implementation costs, nor did we examine societal-level costs. However, we also did not include potential societal level benefits such as reduced health care costs as a result of increased physical activity. In addition, although we described barriers to implementation for each strategy, these barriers could not be quantified and incorporated into the cost-effectiveness estimates.

## Conclusion

The current analysis extends previous research by providing information about the relative cost-effectiveness of different strategies for promoting school-based physical activity. The results can guide decisions about utilization of limited school resources. As the evidence of the risks of physical inactivity continues to mount (Lee et al., 2012), it will become increasingly important to structure routine physical activity into the daily lives of both youth and adults. Inserting activity breaks throughout the day is appropriate, especially when youth must sit behind desks in a classroom and adults have sedentary jobs. Activity breaks are frequently recommended when people suffer from musculoskeletal problems associated with sedentary behaviors, or to prevent such problems in the first place. Introducing such routine breaks in
school from an early age may ultimately translate into the introduction and sustainment of physical activity breaks in the workplace, which will have a substantial salutary effect on the nation's health.

## Conflict of Interest

The authors declare that there are no conflicts of interests.

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